



2017 ANNUAL REPORT



Fight Cancer Foundation™
Giving hope. Saving lives.



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PKF Melbourne Pty Ltd



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ABOUT US



Who We Are

Fight Cancer Foundation is a national charity dedicated to providing care, treatment and support for cancer patients and their families and funding vital research into cancer treatments and cures.



Our Mission

Give Hope. Save Lives.



Our Vision and Passion

Our passion is to provide people living with cancer a second chance at life.



Our Values

Our values of a passion for excellence, focus on patients, respect, integrity and working together underpin every aspect of our work to support Australians fighting against cancer.



MESSAGE FROM THE PRESIDENT AND MANAGING DIRECTOR

“My connection to Fight Cancer Foundation started as a way of paying it forward for all of the support I received as a bone marrow transplant recipient. Over the years it has become much more than that - it is about the important cause that we serve, helping patients and families going through a very challenging period in their lives.” Leonie Walsh, President

“Fight Cancer Foundation’s passion is to provide life-saving options and practical support to people living with cancer and their families. We strive to enable vital medical research into better treatment methods and ultimately cures. For over 28 years our initiatives and programs have been developed to respond to community needs and will continue to do so into the future.” Eric Wright, Managing Director

Since 1989, Fight Cancer Foundation and our supporters have worked tirelessly in our mission to give hope and save lives. This past year provided the opportunity to reach more families than ever before.

Our 2017 highlights demonstrate the direct impact our programs and services have on families around Australia, while the reach of our continued support of research into blood disorders is global, providing a second chance at life to countless people.

However, need continues to grow - and so do our programs.

This year we saw increased occupancy rates at our accommodation centres in Albury, Hobart and Melbourne so that during the week each centre neared capacity. It also saw the beginning of planning for the Stage Two Development of Hilltop in Albury to match the growing demand for services at Albury Wodonga Regional Cancer Centre.

The footprint of our education support programs in Adelaide, Melbourne and Sydney covers almost every state and territory and the programs continue to grow

and innovate to support more young learners receiving in- and outpatient cancer treatment. We are proud of how this program provides individual support, care and education pathways, as well as a strong social return that will continue to be felt for years to come.

Our involvement in the ground-breaking Victorian Comprehensive Cancer Centre (VCCC) through our support of Melbourne Health's research activities and the BMDI Cord Blood Bank is an area of continual excitement and innovation. The VCCC is a powerful alliance of ten successful Victorian organisations committed to cancer control, including Peter MacCallum Cancer Centre, Melbourne Health, The University of Melbourne and The Walter and Eliza Hall Institute for Medical Research with exciting advancements in treatment outcomes for people with blood disorders and other cancers changing the face of cancer research around the world.

The impact of our first and biggest project, the Australian Bone Marrow Donor Registry, continues to grow with more than 200,000 Australians registered as donors and access to more than 28 million donors around the world. The BMDI Cord Blood Bank processed and banked 484 cord blood units in 2017, bringing the total to 13,617 units and access to more than 730,000 around the world.

Fight Cancer Foundation's impact is only achievable due to the passion, commitment and drive of our volunteers and staff. To our Patrons, Ambassadors, volunteer directors and committee members, office staff, corporate partners and dedicated volunteers – and most of all to our regular financial supporters - you helped make sure that everyone supported by Fight Cancer Foundation in 2017 didn't have to face cancer alone.

**Dr Leonie Walsh, BSc, MSc, MBA (Exec),
GAICD, FTSE, HonDUni (Swin), President
Eric Wright, Managing Director**

2017 HIGHLIGHTS



Almost **1,700 students** supported to continue with their education across Australia



More than **9,900 nights'** accommodation provided to families from all states and territories



484 cord blood units banked with 13 cord blood units released for transplant



Our dedicated volunteers donated **14,200 hours of their time** to help make sure that Australian families don't have to face cancer alone

OUR IMPACT IN 2017

Our programs take place in Adelaide, Albury, Hobart, Melbourne and Sydney and help people from towns and cities all around Australia.



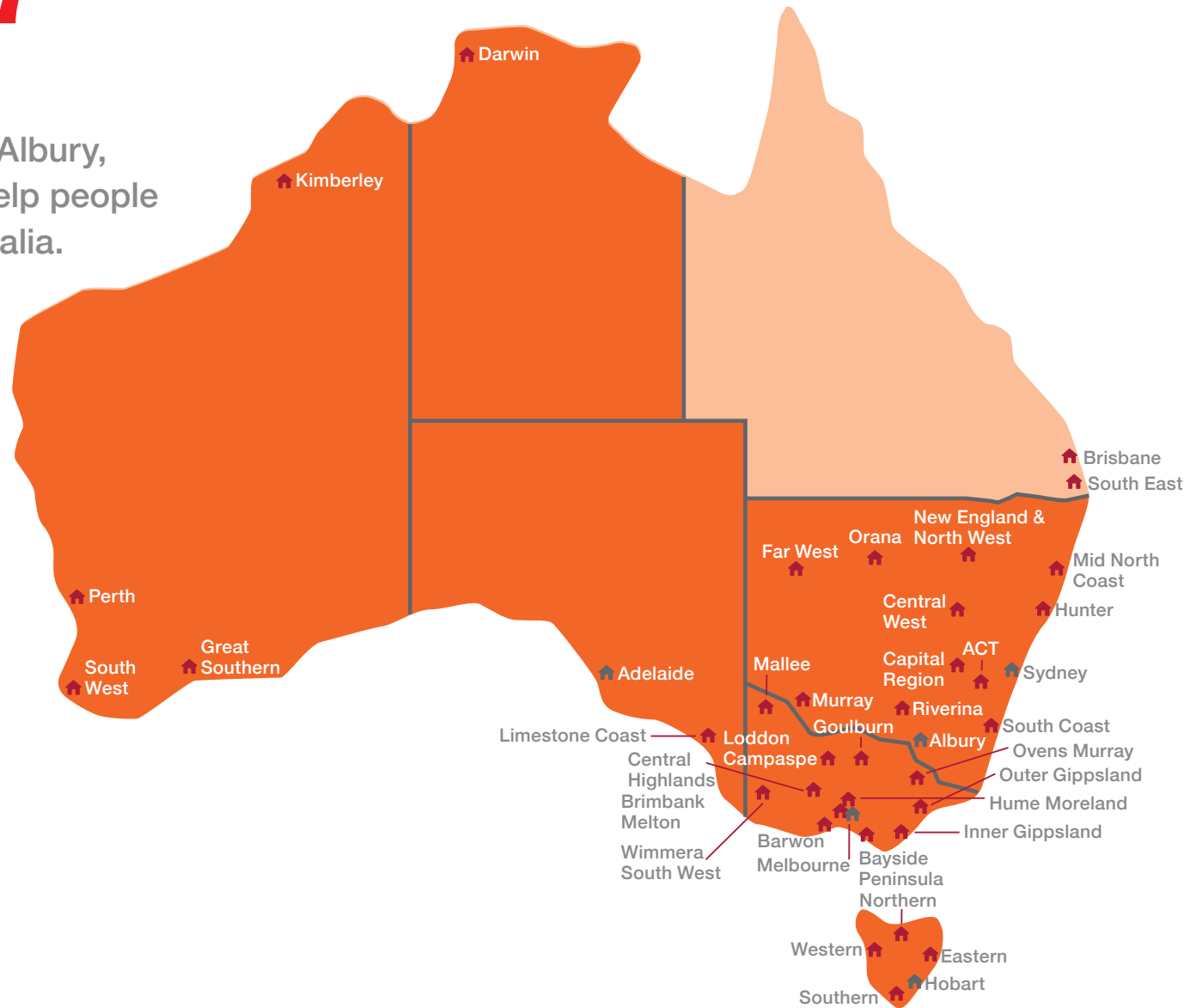
Regions from where families stayed with us



Where services are delivered from








Regions supported by our education support program









ADELAIDE

-  **204** students supported
-  **1,376** face to face learning sessions
-  **421** waiting room learning sessions
-  **131** online learning sessions
-  **76** hospital meetings






ALBURY

-  **4,096** nights' accommodation
-  **460** families stayed with us







HOBART

-  **1,788** nights' accommodation
-  **289** families stayed with us

MELBOURNE

-  **4,035** nights' accommodation
-  **73** families stayed with us
-  **877** students supported
-  **3,888** hours direct learning support
-  **830** hours indirect learning support

SYDNEY

-  **617** students supported
-  **1,511** face to face learning sessions
-  **628** waiting room learning sessions
-  **1,930** ward learning sessions
-  **38** online learning sessions
-  **172** hospital meetings



EDUCATION

Making sure kids stay engaged with their education while they receive treatment for cancer is one of the fundamental ways Fight Cancer Foundation helps reduce the long term impact of cancer. Through a mix of face-to-face and online learning sessions with students on the wards and in outpatient clinics, advocacy and working with students' classmates, our education support programs at four of Australia's largest children's hospitals help students get their lives back on track as soon as possible.

Story of Learning

The waiting room of the Children's Hospital at Westmead in Sydney is swarming. There are kids running around or playing with toys. Others are snuggled quietly in their parents lap. In a far corner, on a table small enough to fit only six people, are education support coordinators Marianne Fernandes, Donna Gurka and Sallwa Hourani, each with a child next to them. Books, iPads and worksheets are sprawled over the table as the teachers go over the specialised lessons they've organised with each learner's school.

"We want students to stay connected with their learning but also help their schoolmates understand what's going on. Not only what treatment looks like but how it impacts the way the student thinks, processes and feels about who they are," says Marianne. "Our biggest achievement is to see the joy in the faces of kids who are preparing to go back to school."



"Luca was able to focus on something other than what treatment he was receiving or what drugs were being pumped into him." Anna, mother of Luca

“My work leading Hospital School SA is driven by my strong belief that all children and young people are entitled to quality learning regardless of their circumstances.” Margot McDougall, Adelaide

Story of Hope

“They’re more than teachers. Without them, I don’t think my son Brendan could’ve gotten through the last two years,” says Janelle. Her son, Brendan was 10 when he was first admitted to the Children’s Hospital at Westmead with acute lymphoblastic leukaemia.

“When you first get the diagnosis, you think of the medical side of it, you don’t think of school until treatment starts and then you think, what do you do? That’s when Donna Gurka (education support coordinator) stepped in.”

While Brendan was staying in the ward there were times when he was so sick he didn’t have it in him to study. On those days, he rested. Most of his lessons occurred when he was in the clinic having chemotherapy. Brendan missed close to a full year of school but would visit his class when he was well enough.

“It felt strange going back,” 12-year-old Brendan admits. Donna helped him overcome his anxiety and stay in constant contact with his school, and when he returned he was voted school captain.

2017 EDUCATION MILESTONES



1,689
students enrolled



169
online learning sessions



2,887
face-to-face learning sessions



200
meetings as part of students’ medical teams



2,120
bedside learning sessions



3,888 hours
of direct learning delivered at the Royal Children’s Hospital, Melbourne



1,049
clinic waiting room learning sessions



830 hours
of indirect learning support delivered at the Royal Children’s Hospital, Melbourne

ACCOMMODATION

The hours and days after receiving a cancer diagnosis are a whirlwind of fear, anxiety and the unknown. Fight Cancer Foundation's accommodation centres in Albury, Hobart and Melbourne reduce the financial and emotional stress of finding long-term, suitable and affordable accommodation, as well as provide a home-away-from-home so that no family has to go through cancer alone.

Story of a Home

It was devastating when our 18-month-old son, Charlie, was diagnosed with a life-threatening disease. Then, shattered, we discovered our unborn daughter also had the same condition.

Imagine discovering that your child has an extremely rare and potentially fatal condition. The only available treatment is offered far from home and poses significant risk, maybe even death.

Our son, Charlie, suddenly fell ill at eight months of age. He suffered severe systemic inflammation - his immune system was in overdrive and was essentially killing him. Seemingly endless investigations left doctors worldwide baffled. Finally, Charlie was diagnosed with an extremely rare immune deficiency, diagnosed only a handful of times worldwide and with a high incidence of patient mortality.

A bone marrow transplant was our only hope, and Charlie's treatment left him highly susceptible to infections. Share accommodation and public transport were too risky. We needed the safety of isolation, near the hospital, and local rentals were exorbitantly priced.

We found ourselves 240km from home and wondering 'where would we live?' We felt very alone, uncertain and anxious.



That is when Fight Cancer Foundation stepped in, offering our family a home away from home. We were overwhelmed, no longer were we freefalling, we now had somewhere safe to stay.

Charlie was isolated in the transplant ward for 83 lonely days. His new donor stem cells were good, too good, for they waged war on him. A combination of factors prolonged Charlie's treatment and vulnerability to infection. The accommodation centre became our home away from home during this worrying time.

After nine long months, we finally returned home. But just as we began to recover from Charlie's treatment - physically and emotionally - we learned that we were to welcome Charlie's little sister to this world.

Little Ellie had a 25% chance of having the same condition as Charlie. She was tested genetically before birth. Alas, our hopes went unrewarded.

With anguish we faced the reality that Ellie would also require a transplant, yet we were encouraged that much of the trauma and uncertainties experienced by Charlie could be avoided. At least we now knew what we were dealing with. Seeing the light at the end of the tunnel for him gave us hope and strength to face Ellie's transplant, as did knowing we would have somewhere to stay. This time we knew to avoid vaccines, public places and even breast milk for fear of passing any virus on to her.

When our family faced such an uncertain future, we were incredibly grateful for the accommodation support provided by Fight Cancer Foundation.

Ellie commenced chemotherapy treatment at the tender age of four months. Though smoother than Charlie's transplant, Ellie endured debilitating side effects of chemotherapy during her 78 days of isolation in hospital. Finally, we were able to take her 'home' to the accommodation centre to be reacquainted with her brother.



“I gain a great deal of satisfaction from being able to help, support and accommodate the needs of families who are going through extreme difficulty dealing with their illness. If I could just help one person every day of my life I would be the richest person alive.”

Vicki Rochester, Manager BMDI Rotary House, Melbourne

For Ellie’s transplant we were away from home for six months. How could we have managed one transplant, let alone two - a total of 15 months not including all the visits in-between - without the support of Fight Cancer Foundation and its supporters?

Two very challenging journeys. Two beautiful, resilient and amazing children. Little Ellie’s tracking well though Charlie still faces some uncertainties. We are so grateful for the amazing work of Fight Cancer Foundation in supporting families such as our own. We are not out of the woods, but we dare to hope and are so thankful for each day.

Merryn, Tony, Charlie and Ellie Ciavarella

2017 ACCOMMODATION MILESTONES



3
sites



48
rooms



822
guests



2,034
bookings



9,919
nights’
accommodation
provided



People from **318**
towns and cities
in every state and
territory stayed
with us

“We believe it was staying together as a family at Fight Cancer Foundation’s accommodation centre that gave Bella the best chance to beat her cancer. We couldn’t have done this without Fight Cancer Foundation because we simply didn’t have the resources to be able to fight this disease.”

Casey, guest, Bella’s mum

CORD BLOOD BANK

Cord blood is rich in stem cells, the building blocks of all blood cells in our bodies. Along with bone marrow and peripheral blood, cord blood stem cells can be transplanted to people with blood disorders, including leukaemia, myeloma and lymphoma. Through the BMDI Cord Blood Bank, Fight Cancer Foundation provides a second chance at life for people around the world.

Story of New Life

With a late stage diagnosis of Acute Myeloid Leukaemia, my best chance for survival was a bone marrow transplant. In ideal circumstances, a match would be found in a sibling or, failing that, sourced from the international registry. In my case, neither of my sisters were a match and we had no luck with the international registry - meaning no bone marrow transplant.

Without the Cord Blood Bank, this would have essentially been the end of the line for my treatment. However, thanks to the mothers who choose to donate their newborn children's umbilical cords and the incredible work of the transplant team, I was given another chance at survival through a stem cell transplant.

Stem cells were able to be sourced from both France and the US and were used for the double cord transplant that saved my life. Both cord blood units were administered but ultimately the French cells were successfully transplanted.

The ability to use stem cells as an alternative to a bone marrow transplant allowed the transplant team to utilise the best window for success, instead of having to wait for a bone marrow donor who may have been found too late or not at all.

Jake Freshwater, cord blood transplant recipient

2017 BMDI CORD BLOOD BANK HIGHLIGHTS



484
cord blood
units banked



13
cord blood
units released
for transplant



Since 1996, **13,617 cord blood units** have been banked with 553 released to patients in Australia and around the world

"I feel privileged to attend and support lovely couples who are willing to donate cord blood that will make an impact on someone who requires a cord blood transplant."

*Linda Chilcott,
Clinical Midwife Coordinator,
BMDI Cord Blood Bank*



RESEARCH

Cancers of the blood – leukaemias, lymphomas and multiple myeloma – affect people of all ages and are one of the largest causes of cancer death in Australia. Fight Cancer Foundation’s support of the ongoing translation of laboratory and clinical research to clinical practice and policy creates better outcomes for patients in Australia and around the world.

Story of a New Path

Professor David Ritchie and his team in the Haematological Translational Research Laboratory continue to take a wide range of elegant studies, including basic science, clinical studies and the all-important translational research which changes practice. This team, along with many collaborators are conducting clinical trials to improve outcomes after bone marrow transplantation, while also studying the impact of graft vs host disease. Their understanding of the immune-biology of Chronic Lymphatic Leukaemia underpins the development of novel treatments.

Dr Shaza Abo undertook a hospital and home based exercise program to improve functional capacity in people following bone marrow transplant. This outpatient exercise program may have helped to improve physical activity and health-related quality of life, and people who participated in the program reported high satisfaction with the program and these results.

This year, Melbourne Health introduced the inaugural Women in Research Fellowships. One of these, generously supported by Fight Cancer Foundation, was awarded to Dr MaryAnn Anderson.

Recognising that the introduction of novel targeted agents for the treatment of lymphoma has led to a paradigm shift in treatment for many affected individuals, she is developing laboratory markers to identify in advance how patients may respond to treatment. This research will help to better tailor anti lymphoma therapy. As the research is tied in with clinical trial collaborations the work will also help provide our patients with access to novel therapies as part of clinical trials.

“Hearing patients’ journeys and the exciting new therapies that are constantly being developed motivates us. We are slowly but surely winning the fight.” Dr Rachel Koldej, Senior Scientist



“I am always humbled when I speak to patients undergoing a bone marrow transplant, particularly hearing their stories of courage and perseverance and the incredible support that their friends and family provide. This motivates me to identify new ways in which we can improve how we care for our patients, which drives my work in the laboratory and in my clinical trials.” Dr Eric Wong, BMT Fellow

OUR COMMUNITY

Special Events

Almost 1,300 attendees
\$150,000+ items donated by our generous supporters
Events included The Little Red Luncheon, Red Ball Adelaide and 25th annual Red Ball Melbourne.



**More than
\$1.8 million
raised**



25th annual Red Ball Melbourne

Dîner Rouge

62 attendees
\$45,000+ items donated by our generous supporters
Thank you to Thierry Cornevin and his team for hosting this wonderful evening for the ninth year, with true Parisian style and hospitality.



**\$70,000
raised**



Riff Raff Club

Thank you to our friends at the Riff Raff Club who once again showed their big hearts with their ongoing support of BMDI Rotary House.



**\$60,000
raised**



Red Ball Adelaide

Footy Colours Day

More than 280,000 people took part in 2,250 events across all states and territories
1,303 schools and kindergartens participated
844 businesses and corporations participated
30 sporting clubs participated



 **\$520,000 raised**

Clock Cancer Challenge

24 participants from each state
1,505 minutes of physical activity



 **\$13,380 raised**

Community Fundraising


183 individuals, team or organisations were part of TEAM Fight Cancer

 **\$118,000 raised**



Volunteering

220 volunteers
14,200 hours of donated time
Expert support in retail, health and well-being services, fundraising, events, professional services, committee membership, administration, education support and accommodation centre maintenance

 **\$540,000+ value donated by our dedicated volunteers**



BOARD OF MANAGEMENT



Leonie Walsh BSc. MSc., MBA (Exec), GAICD, FTSE, HonDUni (Swin)
Chairman

Leonie Walsh is a leader and adviser in technological innovation with more than 30 years of local and international experience across diverse industries and applications. Leonie underwent a bone marrow transplant in 1989 and after recuperating, joined the Bone Marrow Donor Institute Board from 1992 to 1995. Leonie re-joined the Board in 2009 and was elected Chairman in 2015. Leonie served as Victoria's inaugural Lead Scientist from 2013 to 2016 and continues to provide support on strategic science and technology issues to government, academia and business.



Eric Wright
Managing Director

Eric has been a Board member since 1997 and was appointed Managing Director in 2006. Eric has extensive experience in banking and finance and has held senior roles in human resources, sales management and project management. Eric also represents Fight Cancer Foundation on the BMDI Cord Blood Bank Management Committee.



Anthony Hancy B Comm, MBA, MAICD
Deputy Chairman

Appointed to the Board in 2008, Tony was elected Vice President and Deputy Chairman in 2012. Tony has extensive healthcare and technology experience, gained from leadership positions with Accenture in the Asia-Pacific region. Tony is a member of the Australian Institute of Company Directors and Australian Institute of Management and actively serves on the boards of a number of not-for-profit organisations in Australia.



Anthony Lewis BEc, FCA, FCPA, MAICD
Finance Director

Tony was appointed to the Board in 2010 as Finance Director. As a Chartered Accountant, Tony advised major international companies around the world during his career with a major accounting firm. Subsequently, he held a number of board positions. He is also Finance Director of the Australian Print Workshop and an Honorary Adviser to the Royal Australasian College of Surgeons.



David Alsop B Arch., Reg. Architect
Company Secretary

David was appointed to the Board in 2000 and elected Company Secretary in 2012. Trained at the University of Melbourne, David has experience in commercial architecture throughout Australia and the Pacific region and advised the Board on the construction of BMDI Rotary House and Hilltop accommodation centres. David has significant experience in health care, hospitality, education and care for animals, and first became involved with BMDI after his son received a bone marrow transplant in 1996.



Katerina Andronis MACS (Snr) CP
Director

Katerina was appointed to the Board in 2013. Katerina is a senior IT and Change Management professional with over 30 years' experience in Health Information Technology. Her experience extends across IT, Patient and Clinical Management Research and developing road maps for innovative organisational change in the acute health care sector. Katerina has worked around Australia in private and public health facilities.



James Muller
Director

James was appointed to the Board in 2012 after joining the Development Board in 2008. James has an extensive career in facility services provision and is an independent consultant specialising in facilities management services for large government institutions. James is a member of Leadership Victoria, the Venue Management Association (Australasia), and the International Association of Venue Managers. He has previous and continuing involvement at Board and Committee level in a number of not-for-profit community organisations.



Kylie Whittard B Com B. Bus (Marketing), MBA
Director

Kylie was appointed to the Board in 2011 and is currently a Director at Teach for Australia, an innovative national not-for-profit organisation. Kylie is a management consultant specialising in the not-for-profit and education sectors. Previously, Kylie held Executive and Director roles in the University, Conservation and Entertainment sectors and has provided strategic consultancy across a range of sectors, including financial and government, for over 20 years. Kylie holds a Bachelor of Commerce and a Bachelor of Marketing from RMIT and holds an MBA from The University of Melbourne.



John Barbour FCA CFP
Director

John was appointed to the Board in 1992 and has held the roles of Honorary Treasurer, Vice President and President and Chairman of the Board of Directors. John is also the Chairman of the BMDI Cord Blood Bank Management Committee. John is a Chartered Accountant and Certified Financial Planner and was previously a partner in a national accounting practice, as well as an Honorary Treasurer of Community Aid Abroad.



Sarah-Jane Finlayson BA (Communications)
Director

Sarah-Jane was appointed to the Board in 2017. Sarah-Jane has over 20 years' experience in advertising and brand development and is the founding Director of Finlayson Communications where she leads a high performing team developing brand and taking them to market.



Kate Whitehead
Director

Kate was appointed to the Board in 2014 after joining the Development Board in 2008. Kate is founder and Managing Director of Avant Group, a leading business strategy and government grant consulting firm. Kate previously worked in the Aerospace sector and managed the Corporate Memberships division of the Victorian Chamber of Commerce and Industry. Kate holds formal Engineering qualifications in addition to a Bachelor of Business, a Post Graduate Diploma of Management, and a Masters Degree in Marketing, Melbourne Business School. Kate also recently completed the Australian Institute of Company Directors course.



Susan Fetherston
Director

Susan was appointed to the Board in 2017. Since 1991 Susan has been a Director of Mi-tec Medical Publishing and Director of Mi-tec's philanthropic projects. Susan has an extensive social work background and was Team Leader and teacher for the CRE Primary School program for 12 years. Susan has worked in an honorary capacity with several boards and charities within Australia and overseas and is a member of AASW and AMWA.

FINANCIAL SUMMARY 2017

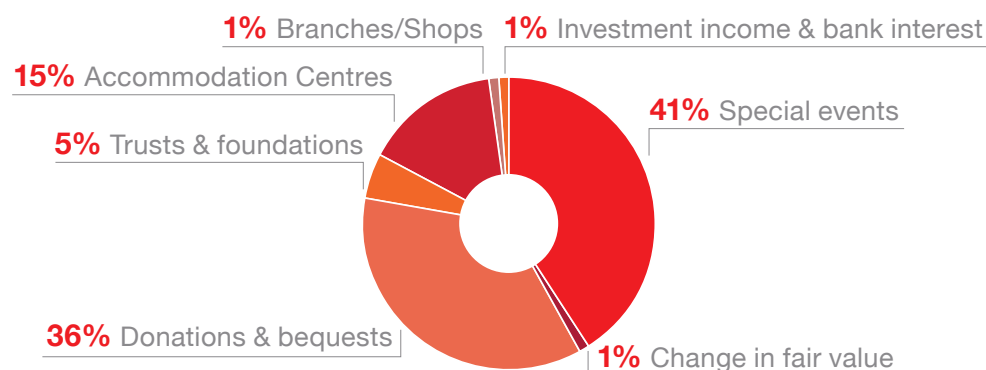
The consolidated surplus of the companies for 2017 was \$44,351 (2016 deficit \$1,154,698).

The Group continued to pursue development of diversified and sustainable income streams including events such as the annual Red Ball community based campaigns such as Footy Colours Day, support from corporations and their staff, charitable foundations, philanthropic trusts and foundations and our dedicated regular individual donors.

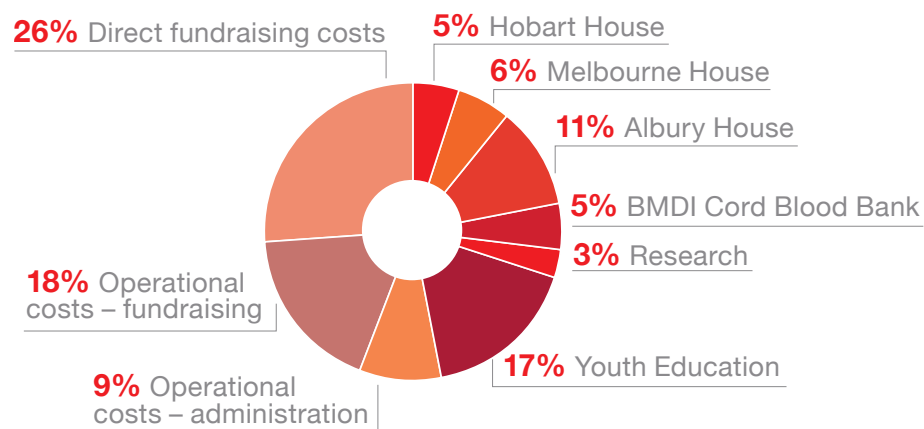
The level of funding certainty achieved through this diversification allows us to confidently support our charitable program such as accommodation centres for cancer patients and their families, education programmes to ensure children being treated for cancer are provided the opportunity to continue their schooling and reach their full potential and also to support vital medical research into better treatment methods and cures.

Further information about our programs and services can be found at: www.fightcancer.org.au

Revenue



Expenditure



COMBINED STATEMENT

Combined Statement of Surplus or Deficit and other Comprehensive Income Year Ended 31 December 2017.

	2017	2016		2017	2016
	\$	\$		\$	\$
REVENUE			LESS OPERATING EXPENSES		
Donations and bequests	1,538,856	1,194,575	Direct costs of fundraising	(1,103,728)	(1,402,528)
Trust and foundation grants	208,000	465,926	Hobart House operating expenses	(206,844)	(201,637)
Special events	1,801,039	1,295,492	BMDI Rotary House operating expenses	(259,703)	(250,239)
Other fundraising income	44,111	45,908	Hilltop House operating expenses	(470,216)	(460,099)
Income from accommodation centres	645,659	604,045	BMDI Cord Blood Bank expenses	(193,676)	(388,452)
Financial income - distributions	17,819	7,582	Research grants and expenditure	(115,762)	(114,012)
Changes in fair value of financial assets designated as fair value through profit & loss	32,425	4,901	Youth Education programme expenses	(713,228)	(719,290)
Financial income - bank interest	17,732	28,763	Operating expenses - Administration	(373,460)	(385,530)
TOTAL REVENUE	4,305,641	3,647,192	Operating expenses - Fundraising	(772,522)	(821,538)
				(4,209,139)	(4,743,325)
			Surplus/(Deficit) for the year before share of associate surplus	96,502	(1,096,133)
			Share of associate surplus / (deficit) (BMDI Cord Blood Bank)	(52,151)	64,805
			Surplus / (Deficit) for the year	44,351	(1,031,328)
			Other comprehensive income for the year	-	-
			TOTAL SURPLUS / (DEFICIT) AND OTHER COMPREHENSIVE INCOME	44,351	(1,031,328)

COMBINED STATEMENT

Combined Statement of Financial Position as at 31 December 2017

	2017	2016		2017	2016
	\$	\$		\$	\$
ASSETS			LIABILITIES		
CURRENT ASSETS			CURRENT LIABILITIES		
Cash and cash equivalents	1,161,576	1,308,087	Trade and other payables	420,275	424,825
Trade and other receivables	263,063	283,246	Employee benefits	162,134	136,800
Other financial assets	769,449	250,268	TOTAL CURRENT LIABILITIES	582,409	561,625
TOTAL CURRENT ASSETS	2,194,088	1,841,601	NON-CURRENT LIABILITIES		
NON-CURRENT ASSETS			Employee benefits	8,494	6,532
Property, plant and equipment	10,332,840	10,566,079	TOTAL NON-CURRENT LIABILITIES	8,494	6,532
Investments in associates	957,956	1,010,107	TOTAL LIABILITIES	590,903	568,157
TOTAL NON-CURRENT ASSETS	11,290,796	11,576,186	NET ASSETS	12,893,981	12,849,630
TOTAL ASSETS	13,484,884	13,417,787	EQUITY		
			Reserves	7,208,460	7,260,611

CORPORATE GOVERNANCE AND GOVERNANCE COMMITTEES

Fight Cancer Foundation, Bone Marrow Donor Institute and Ovcare National Cancer Centre Boards meet monthly to formulate the strategic plan of the Group and monitor adherence to the strategic plan. During 2017, the directors attended the following meetings.

Directors	Position	Number eligible to attend	Number attended
L K Walsh	Chairman	11	10
A C Hancy	Deputy Chairman	11	9
D H Alsop	Company Secretary	11	8
E M Wright	Managing Director	11	10
A B Lewis	Finance Director	11	8
K Andronis	Director	11	7
J C Barbour	Director	11	4
J Muller	Director	11	7
K Whitehead	Director	11	11
K J Whittard	Director	11	9
S-J Finlayson	Director	4	3
S Fetherston	Director	4	3

The Board has formed a number of sub-committees to consider specific areas of the Group's activities. All Committees must have a member of the Board serving on them to ensure that the objectives set by the Board are fulfilled.

Governance Committee:

L Walsh BSc, MSC, MBA (Exec), GAICD, FTSE, HonDUni (Swin), (Chairman)
J Muller BA, Dip Mgt, WCLP
E Wright

Finance, Audit and Risk Committee:

A Lewis BEc, FCA, FCPA, MAICD (Chairman)
A Cinanni B.Bus (Acctg), CA
J Lonergan B.Comm, CA
J Law B.Comm, CAA
J Arnold BBus, CA, CISA, CISM, IA

Nomination and Remuneration Committee:

A Hancy BCom, MBA, MAICD. (Chairman)
L Walsh BSc, MSC, MBA (Exec), GAICD, FTSE, HonDUni (Swin)
S Fetherston B.Social Work (Hons)
E Wright

Investment Committee:

A Lewis BEc, FCA, FCPA, MAICD (Chairman)
L Walsh BSc, MSC, MBA (Exec), GAICD, FTSE, HonDUni (Swin)
J Barbour FCA, CFP
A Horan

Property Committee:

J Muller BA, Dip Mgt, WCLP
D Alsop BArch, Reg Architect
E Wright

Information, Technology & Communications Committee:

K Andronis MACS (Snr) CP (Chairman)
S-J Finlayson BA (Communication)

ACKNOWLEDGMENTS

M B Achterberg
Adelaide Town Hall
All Time Studios
Geraldine Allen
John Allen
Alto Advisory & Consultancy
Mary Jane Ansell
Dorothy R Anstee
Ian Armer
Alf Armstrong
Jennifer Arnold
Marco Artini
Australian Film Institute
AXSYS IT
Nick Babic
Audray Banfield
Ross Barker
William & Maureen Barnard
Joe Bartolo
Nicole Bates
Donna Beath
Tim Bell
Kay Bennett
Allan & Louisa Bernstein
Annemaree Binger
Nicholas Bjazevic
Adam Blair
Michelle Blake
Elizabeth Blazevska
Fiona Bloss
Rod & Louise Bogie
Maxwell Bourke
Steven Bradby
Southern Cross Austereo
Ally Bradley


Lina Brassachio
Katie Brennan
Trish Briggs
Helen Brocklehurst
Brocklehurst Plaster
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Victorian Ombudsman Team
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Xen
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Postal Address: Locked Bag AAA
PO Carlton South VIC 3053

Street Address
Rotary Bone Marrow Research Centre
1d Royal Parade, Parkville VIC 3052

T: +61 3 9342 7888
F: +61 3 9342 7842

E: savealife@fightcancer.org.au
W: www.fightcancer.org.au
ABN: 93 097 333 018